The University of South Carolina Development Foundation and Subsidiaries

Independent Auditor's Report, Consolidated Financial Statements, and Supplementary Consolidating Information

June 30, 2025 and 2024

The University of South Carolina Development Foundation and Subsidiaries Contents June 30, 2025 and 2024

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Independent Auditor's Report

Board of Directors
The University of South Carolina Development Foundation and Subsidiaries
Columbia, South Carolina

Opinion

We have audited the consolidated financial statements of The University of South Carolina Development Foundation and Subsidiaries (the "Foundation") which comprise the consolidated statements of financial position as of June 30, 2025 and 2024, and the related consolidated statements of activities, functional expenses, changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Foundation as of June 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America ("GAAS"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for one year after the date that the consolidated financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not absolute assurance, and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks.
 Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Report on Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements that collectively comprise the Foundation's basic financial statements. The accompanying supplementary consolidating information listed in the contents is presented for purposes of additional analysis and is not a required part of the basic consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic consolidated financial statements.

The accompanying supplementary consolidating information has been subjected to the auditing procedures applied in the audit of the basic consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic consolidated financial statements or to the basic consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic consolidated financial statements as a whole.

Forvis Mazars, LLP

Greenville, South Carolina September 4, 2025

The University of South Carolina Development Foundation and Subsidiaries Consolidated Statements of Financial Position As of June 30, 2025 and 2024

	 2025		2024
ASSETS		_	
Cash and cash equivalents	\$ 2,870,102	\$	2,546,542
Restricted cash and cash equivalents	111,922		11,777,348
Prepaid expenses	-		10,006
Investments	31,723,906		27,310,287
Contributions receivable, net	368,747		437,152
Other receivables	768,684		786,662
Property and equipment, net	293,193,392		225,614,482
Operating right-of-use assets, net	24,466,919		24,806,070
Real estate held for investment	47,367,743		44,761,762
Funds held by others	-		40,000
Interest rate swaps	5,983,664		10,239,838
Other assets	1,996,878		1,989,219
Total assets	\$ 408,851,957	\$	350,319,368
LIABILITIES AND NET ASSETS			
Liabilities:			
Accounts payable and accrued expenses	\$ 17,056,818	\$	27,289,002
Lines-of-credit	12,007,352		9,808,202
Notes payable	36,294,309		49,059,331
Bonds payable	232,352,877		167,827,712
Operating right-of-use liabilities	26,131,576		25,915,842
Funds held for others	72,692		66,992
Advances - USC Educational Foundation	7,380,942		6,416,763
Deferred revenue	414,408		336,296
Total liabilities	331,710,974		286,720,140
Net assets:			
Net assets without donor restrictions:			
Designated-quasi-endowments	26,530,374		25,671,185
Undesignated	39,742,644		27,212,676
Total net assets without donor restrictions	66,273,018		52,883,861
Net assets with donor restrictions	 10,867,965		10,715,367
Total net assets	 77,140,983		63,599,228
Total liabilities and net assets	\$ 408,851,957	\$	350,319,368

The University of South Carolina Development Foundation and Subsidiaries Consolidated Statement of Activities For the year ended June 30, 2025

	Without donor restrictions		ith donor	 Total
Revenues and support:				
Investment returns, net	\$	2,975,795	\$ 99,284	\$ 3,075,079
Rental income		18,622,544	-	18,622,544
Parking revenue		772,846	-	772,846
Other		1,913,757	-	1,913,757
Support, net		10,951,907	206,317	11,158,224
Net assets released from restrictions		153,003	(153,003)	
Total revenues and support		35,389,852	 152,598	 35,542,450
Expenses:				
Supporting services:				
Management and general		1,394,829	-	1,394,829
Program services:				
Investment services		17,045,233	-	17,045,233
Property services		1,194,263		 1,194,263
Total expenses		19,634,325	 	 19,634,325
Operating income		15,755,527	 152,598	 15,908,125
Other income (loss):				
Net unrealized loss on interest rate swaps		(4,256,174)	-	(4,256,174)
Gain on sale of property and equipment		1,889,804		1,889,804
Total other loss		(2,366,370)		 (2,366,370)
Change in net assets	\$	13,389,157	\$ 152,598	\$ 13,541,755

The University of South Carolina Development Foundation and Subsidiaries Consolidated Statement of Activities For the year ended June 30, 2024

	thout donor estrictions	ith donor	Total
Revenues and support:			
Investment returns, net	\$ 3,008,326	\$ 82,370	\$ 3,090,696
Rental income	18,016,099	-	18,016,099
Parking revenue	824,865	-	824,865
Other	1,617,788	-	1,617,788
Support, net	782,164	(131,552)	650,612
Net assets released from restrictions	 1,965	 (1,965)	
Total revenues and support	 24,251,207	(51,147)	 24,200,060
Expenses:			
Supporting services:			
Management and general	907,547	-	907,547
Program services:			
Investment services	15,891,836	-	15,891,836
Property services	 10,388,100	<u>-</u>	 10,388,100
Total expenses	 27,187,483	 	27,187,483
Operating loss	 (2,936,276)	 (51,147)	 (2,987,423)
Other income:			
Net unrealized gain on interest rate swaps	7,233,681	 <u>-</u>	7,233,681
Total other income	 7,233,681	 <u>-</u>	7,233,681
Change in net assets	\$ 4,297,405	\$ (51,147)	\$ 4,246,258

The University of South Carolina Development Foundation and Subsidiaries Consolidated Statement of Functional Expenses For the year ended June 30, 2025

Management and general Investment services Property services Construction costs, maintenance and repairs \$ 2,967 \$ 1,508,324 \$ 177,818 \$ Contractual services and professional fees \$ 116,330 \$ 1,548,625 99,285 Contributions 5,000 34,259 60,607 Depreciation & amortization - 4,063,763 57,664	Total 1,689,109 1,764,240 99,866
Construction costs, maintenance and repairs \$ 2,967 \$ 1,508,324 \$ 177,818 \$ Contractual services and professional fees 116,330 1,548,625 99,285 Contributions 5,000 34,259 60,607	1,689,109 1,764,240 99,866
Contractual services and professional fees 116,330 1,548,625 99,285 Contributions 5,000 34,259 60,607	1,764,240 99,866
Contributions 5,000 34,259 60,607	99,866
-,	,
Depreciation & amortization - 4.063,763 57.664	4 404 407
1	4,121,427
Fees, subscriptions and dues 67,637 53,903 28,669	150,209
Food supplies 38,196 740 -	38,936
Income taxes 19,268 109,834 -	129,102
Insurance 72,827 325,828 56,647	455,302
Interest expense 29,903 4,719,437 542,479	5,291,819
Office equipment, software and supplies 88,023 411,278 48,132	547,433
Other 566,472 149,829 2,712	719,013
Postage and freight 326 724 731	1,781
Printing and advertising - 111,570 334	111,904
Property and use tax - 367,840 74,813	442,653
Rent 4,810 1,400,736 -	1,405,546
Salary, supplements and benefits 350,000 1,028,530 4,904	1,383,434
Travel 33,070 13,337 -	46,407
Utilities - 1,196,676 39,468	1,236,144
Total expenses \$ 1,394,829 \$ 17,045,233 \$ 1,194,263 \$	19,634,325

The University of South Carolina Development Foundation and Subsidiaries Consolidated Statement of Functional Expenses For the year ended June 30, 2024

	Supporting Services	Program		
	Management	Investment	Property	
	and general	services	services	Total
Construction costs, maintenance and repairs	\$ 536	\$ 1,213,443	\$ 2,975,308	\$ 4,189,287
Contractual services and professional fees	130,089	1,501,470	227,971	1,859,530
Contributions	1,000	-	6,081,754	6,082,754
Depreciation & amortization	-	4,206,113	77,603	4,283,716
Fees, subscriptions and dues	72,975	59,083	41,050	173,108
Food supplies	41,881	567	91	42,539
Income taxes	-	28,500	-	28,500
Insurance	65,486	325,813	30,493	421,792
Interest expense	-	4,603,532	759,744	5,363,276
Office equipment, software and supplies	15,210	311,119	11,679	338,008
Other	184,102	50,775	521	235,398
Postage and freight	457	299	-	756
Printing and advertising	-	45,702	-	45,702
Property and use tax	-	422,528	125,692	548,220
Rent	2,800	1,463,518	-	1,466,318
Salary, supplements and benefits	345,000	578,314	3,934	927,248
Travel	47,963	18,986	3	66,952
Utilities	48	1,062,074	52,257	1,114,379
Total expenses	\$ 907,547	\$ 15,891,836	\$ 10,388,100	\$ 27,187,483

The University of South Carolina Development Foundation and Subsidiaries Consolidated Statements of Changes in Net Assets Years ended June 30, 2025 and 2024

	Net Assets						
	 Without donc	r restri	ctions				
	 Board Designated		Undesignated		With donor restrictions		Total
Balance, June 30, 2023	\$ 27,105,481	\$	21,480,975	\$	10,766,514	\$	59,352,970
Change in net assets	 (1,434,296)		5,731,701		(51,147)		4,246,258
Balance, June 30, 2024	25,671,185		27,212,676		10,715,367		63,599,228
Change in net assets	 859,189		12,529,968		152,598		13,541,755
Balance, June 30, 2025	\$ 26.530.374	\$	39.742.644	\$	10.867.965	\$	77.140.983

The University of South Carolina Development Foundation and Subsidiaries Consolidated Statements of Cash Flows Years Ended June 30, 2025 and 2024

	2025	2024
Cook flows from an archive activities.		_
Cash flows from operating activities: Change in net assets	\$ 13,541,755	\$ 4,246,258
Adjustments to reconcile change in net assets to net cash	Ψ 10,041,700	φ 4,240,230
(used) provided by operating activities:		
Contribution of real estate held for investment		(287,000)
Contributed real estate held for investment		6,078,016
Gain from sale and transfer of real estate held for investment	_	(964,030)
Gain from sale of property and equipment	(1,889,804	, , ,
Net realized and unrealized gains on investments	(2,402,639	•
Net unrealized loss (gain) on interest rate swaps	4,256,174	, , , , ,
Depreciation expense	3,692,540	(' ' '
Amortization of other assets	398,341	, ,
Amortization of debt issuance costs	30,546	, -
Amortization of operating lease right-of-use assets	339,151	, -
Net change in operating assets and liabilities:		010,700
Prepaid expenses	10,006	12,500
Contributions receivable	68,405	
Other receivables	17,978	,
Funds held by others	40,000	,
Other assets	(406,000	, , ,
Accounts payable and accrued expenses	(25,303,159	,
Operating right-of-use liabilities	215,734	, , , ,
Funds held for others	5,700	,
Deferred revenue	78,112	
Net cash (used) provided by operating activities	(7,307,160	390,017
Cash flows from investing activities:		
Proceeds from sales of property and equipment	12,350,000	_
Proceeds from sales of real estate held for investment	-	2,879,402
Purchases of real estate held for investment	(2,605,981) (1,311,047)
Sales (purchases) of investments, net	(2,010,980	•
Purchases of property and equipment	(66,660,671	(69,337,989)
Net cash used by investing activities	(58,927,632	(65,716,165)
Cash flows from financing activities:		
Proceeds (payments) on line-of-credit agreements, net of borrowings	2,199,150	(5,161,728)
Proceeds from notes payable	1,000,000	-
Proceeds from bonds payable	66,906,450	84,958,718
Payment of debt issuance costs	(10,978	, , ,
Advances from USC Educational Foundation, net	964,179	,,
Principal payments on bonds payable	(2,393,236	(2,316,807)
Principal payments on notes payable	(13,772,639	(3,150,157)
Net cash provided by financing activities	54,892,926	76,586,740
Increase (decrease) in cash and cash equivalents	\$ (11,341,866	s) \$ 11,260,592
Cash and cash equivalents, beginning of year	\$ 14,323,890	\$ 3,063,298
Cash and cash equivalents, end of year	\$ 2,982,024	_
Cach and cach equivalence, and or your	Ψ 2,502,024	ψ 1 1,020,000

The University of South Carolina Development Foundation and Subsidiaries Consolidated Statements of Cash Flows Years Ended June 30, 2025 and 2024

	2025	2024
Reconciliation of cash and cash equivalents to		
consolidated statements of financial position:		
Cash and cash equivalents	\$ 2,870,102	\$ 2,546,542
Restricted cash and cash equivalents	111,922	11,777,348
Total	\$ 2,982,024	\$ 14,323,890
Supplemental disclosures:		
Interest paid	\$ 11,851,841	\$ 6,650,626
Noncash investing and financing activities:		
Purchase of property and equipment in accounts payable	\$ 15,070,975	\$ 23,864,166
Real estate held for invesment transfers through advances from USC		
Educational Foundation and others	\$ -	\$ 9,251,348

Note 1. Organization and Summary of Significant Accounting Policies

The University of South Carolina Development Foundation and Subsidiaries (the "Foundation") was organized on May 17, 1965, under the laws of South Carolina. The primary purposes of the Foundation are to acquire real and personal property; and to hold, rent, sell, or transfer such property in accordance with the needs and demands of the University of South Carolina (the "University"). Because the primary purpose of the Foundation is for the benefit of the University, the Foundation is considered a component unit of the University and is thus included in the University's financial statements.

Principles of consolidation

The consolidated financial statements include the accounts of The University of South Carolina Development Foundation, and its wholly owned subsidiaries, CDRC, LLC; Wheeler Hill Development, LLC; Adesso-DF, LLC; Williams At Blossom, LLC; Superior Tennis Center, LLC; Pickens & Gervais, LLC; USC DF-West Campus, LLC; USCInnovation, LLC; CPF Properties II, LLC; Innovista Parking, LLC; Gadsden & Greene, LLC; Gadsden & Blossom, LLC; 900 Main, LLC; and 1217 College, LLC. Significant intercompany accounts and transactions have been eliminated.

Basis of accounting

The accompanying consolidated financial statements have been prepared on the accrual basis of accounting in accordance with generally accepted accounting principles in the United States of America ("GAAP").

Use of estimates

The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Concentrations of credit and market risk

Financial instruments that potentially expose the Foundation to concentrations of credit and market risk consist primarily of cash equivalents, investments and interest rate swaps. Cash equivalents are maintained at high-quality financial institutions. The Foundation has not experienced any losses on its cash equivalents. Management monitors the risk of exposure to loss through monitoring the performance of the financial institutions through publicly available rating agencies.

Management believes that the Foundation's investments do not represent significant concentrations of market risk because the Foundation's investment portfolio is adequately diversified among issuers and management believes that the Foundation has the ability to hold its investment portfolio during periods of temporary market declines.

The Foundation is exposed to credit loss in the event of nonperformance by the counterparties in relation to its interest rate swap agreements. Management believes that the counterparties will be able to fully satisfy its obligations under the agreements.

Cash and cash equivalents

The Foundation considers all cash and highly liquid investments with original maturity of three months or less to be cash equivalents. Uninvested cash and cash equivalents included in investment accounts, including endowment accounts, are not considered to be cash and cash equivalents. The Foundation's deposits in each bank are insured by the Federal Deposit Insurance Corporation ("FDIC"). At times, the Foundation may maintain back account balances in excess of the FDIC insured limit. It is management's opinion that the Foundation is not exposed to any significant credit risk related to cash.

At June 30, 2025, the Foundation's cash accounts exceeded federally insured limits by approximately \$2,600,000.

Restricted cash and cash equivalents

Restricted cash and cash equivalents consists of cash from bond proceeds for use in constructing a student housing facility.

Investments

Investments consist of money market funds, fixed income mutual funds, stock and equity mutual funds, and alternative investments (including hedge funds and private equity partnerships), which are carried at fair value or net asset value. Cash and money market funds held in the investment portfolio are a part of the diversification strategies established by the investment policy. Management determines the portion of the investment portfolio to be held in money market funds based on projected cash needs by beneficiaries. Investment income or loss (including gains and losses on investments, interest, and dividends) is included on the consolidated statements of activities as increases or decreases in net assets without donor restrictions unless the income or loss is specifically restricted by donor or law. Securities or other investments donated are recorded at their market value at the date of the gift.

Contributions receivable

Contributions are required to be recognized when the donor makes a promise to give that, in substance, is unconditional. All contributions are available without donor restriction unless specifically restricted by the donor. Contributions that are restricted by the donor are reported as increases in net assets with donor restrictions depending on the nature of the restrictions. Unconditional promises to give (pledges) are stated net of an allowance for doubtful accounts. Pledges are periodically evaluated for collectability based on management's assessment of the collectability of each pledge. Unconditional promises to give due in subsequent years are recorded at their net realizable value, using discount rates applicable to the years in which the promises are to be received.

Other receivables

Other receivables are stated at the amount of consideration the Foundation has an unconditional right to receive. The Foundation provides an allowance for credit losses, which is based upon a review of outstanding receivables, historical collection information, and existing economic conditions adjusted for current conditions and reasonable and supportable forecasts.

The Foundation does not believe there are significant credit risks associated with other receivables. In estimating its expected credit losses, the Foundation may consider changes in the length of time its receivables have been outstanding, changes in credit ratings for its payors, requests from payors to alter payment terms due to financial difficulty, and notices of payor bankruptcies or payors entering receivership. Amounts recognized for allowances for expected credit losses are immaterial to the consolidated financial statements. If amounts become uncollectible, they will be charged to operations when that determination is made; however, management does not expect these amounts to be material.

Property and equipment

Property and equipment are stated at cost. Donated property and equipment is recorded at fair market value on the date of the gift. The Foundation's policy is to capitalize fixed assets in excess of \$5,000 and the estimated useful life exceeds three years. Depreciation is provided over the estimated useful life computed on the straight-line method. The estimated useful lives for each major depreciable classification of property and equipment are as follows:

Buildings 7 to 40 years
Land improvements 7 to 15 years
Furniture, fixtures and equipment 3 to 7 years

The Foundation reviews the carrying values of its long-lived assets for possible impairment whenever events or changes in circumstances indicate the carrying amount of the assets may not be recoverable. There was no impairment as of June 30, 2025 or 2024.

Leases

The Foundation determines whether an arrangement is or contains a lease at the inception of the arrangement. Operating right-of-use ("ROU") assets represent the Foundation's right to use leased assets over the term of the lease. Lease liabilities represent the Foundation's contractual obligation to make lease payments over the lease term.

Lease assets are initially recorded at the initial measurement of the lease liability, plus lease payments made at or before the commencement of the lease term, less any lease incentives received from the lessor at or before the commencement of the lease, plus initial direct costs that are ancillary to place the asset into service. The Foundation uses the rate implicit in the lease if it is determinable. When the rate implicit in the lease is not determinable, the Foundation has made a policy election to use the risk-free rate of return (the rate of a zero-coupon U.S. Treasury instrument) as the discount rate. The Foundation elected to account for nonlease components and the least components to which they relate as a single lease component for all. Also, the Foundation has elected to not record leases with an initial term of 12 months or less on the consolidated statement of financial position. Lease terms may include renewal or extension options to the extent they are reasonably certain to be exercised. The assessment of whether renewal or extension options are reasonably certain to be exercised is made at lease commencement. Factors considered in determining whether an option is reasonably certain of exercise include, but are not limited to, the value of any leasehold improvements, the value of renewal rates compared to market rates, and the presence of factors that would cause a significant economic penalty to the Foundation if the option were not exercised. Lease expense is recognized on a straight-line basis over the lease term.

Debt issuance costs

Debt issuance costs were incurred in connection with obtaining certain notes payable and bonds payable. These costs have been netted against the related notes payable and bonds payable on the consolidated statements of financial position. Such costs are being amortized over the term of the respective debt using the effective interest method. Amortization expense of these debt issuance costs is included in interest expense and totaled \$30,546 and \$36,464 for the years ended June 30, 2025 and 2024, respectively.

Interest rate swaps

The Foundation recognizes all derivative financial instruments on the consolidated statements of financial position at fair value in accordance with the Accounting Standards Codification ("ASC"). The fair value is obtained from the financial institution issuing the instrument. Changes in the value of derivative financial instruments are recorded each period in current earnings.

The Foundation entered into interest rate swap agreements, which effectively exchange variable interest rate debt for fixed interest rate debt. These agreements are used to reduce the exposure to possible increases in interest rates. The Foundation entered into these swap agreements with major financial institutions. Interest rate swap settlements are recognized as adjustments to interest expense on the consolidated statements of activities.

The unrealized gain (loss) associated with the fair market value of the interest rate swaps is included on the consolidated statements of activities are as follows:

			ealized gain (loss) on derivative
	Consolidated Statement of Activities Location	June 30, 2025	June 30, 2024
	Unrealized gain (loss) on interest		
Interest rate swaps	rate swaps	\$ (4,256,174)	\$ 7,233,681

Advances

Advances represent escrow deposits received from the USC Educational Foundation for payments related to various properties. Once the full purchase price has been contributed, the asset will be transferred from the Foundation to the respective purchasing entity.

Deferred revenue

Deferred revenue primarily represents lease payments received by USC DF - West Campus, LLC and USCInnovation, LLC relating to future lease periods.

Income taxes

The Foundation has been granted exemption from income taxes under Section 501(c)(3) of the Internal Revenue code. No provision for income tax, other than unrelated business income tax, is recorded in the accompanying consolidated financial statements. The Foundation has determined that it does not have any unrecognized tax benefits or obligations as of June 30, 2025.

Net assets

The Foundation has two net asset classes as follows:

Without donor restrictions

The Foundation reports that part of its net assets that is not restricted by donor-imposed stipulations as net assets without donor restrictions.

With donor restrictions

The Foundation reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when the stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported on the consolidated statements of activities as net assets released from restrictions. Donor-restricted contributions whose restrictions are met in the same reporting period are reported as support without restrictions. All contributions receivable are considered net assets with donor restrictions until received by the Foundation. Once the funds have been received, they are then reclassified to the appropriate net asset classification.

Net assets with donor restrictions held in perpetuity consist of that part of the Foundation's net assets resulting from contributions and other inflows of assets whose use by the Foundation is limited by donor-imposed stipulations that neither expire by passage of time nor can be fulfilled or otherwise be removed by actions of the Foundation. Presently, these net assets represent the endowed funds held in perpetuity established by donors for the benefit of the Foundation's programs. Gifts and contributions designated by the donor are permanently invested, with the income derived therefrom being accumulated or expended in accordance with the donor-imposed restrictions.

Revenue, gains, and other support, and expenses and losses

Contributions received and unconditional promises to give are measured at their fair values and are reported as an increase in with or without donor restricted net assets.

A contribution is deemed to have been received when the cash or other assets including securities, land, buildings, use of facilities, materials and supplies, intangible assets, services or unconditional promise to give such items in the future is received. An unconditional promise to give is a promise which is not dependent on the occurrence of a specified future and uncertain event to bind the promisor. There were no conditional promises to give at June 30, 2025 and 2024.

The Foundation reports gifts of goods and equipment as support without restrictions unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, the Foundation reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

Expense allocation

The costs of providing various programs and activities have been summarized on a functional basis on the consolidated statements of activities and functional expenses. Management uses a direct method for recording expenses by function.

Revision

Certain immaterial revisions have been made to the 2024 consolidated financial statements for the categorization of fair value measurements within the fair value hierarchy in Note 2. These revisions did not have a significant impact on the consolidated financial statement line items impacted.

Reclassifications

Certain reclassifications have been made to the 2024 consolidated financial statements to conform to the 2025 consolidated financial statement presentation. These reclassifications had no effect on the change in net assets.

Note 2. Fair Value of Financial Instruments

The following methods and assumptions were used to estimate the fair value of each classification within the consolidated financial statements:

- Contributions receivable The fair value of promises to give that are due in more than one year is estimated by discounting the estimated future cash flows using the Foundation's discount rate.
- Investments The fair value of debt and equity security investments are estimated based on quoted
 market prices when available. For other investments for which there are no quoted market prices, a
 reasonable estimate of fair value was made based upon readily available information. Hedge funds
 and private equity funds are valued at fair market value or net asset value, as determined by the
 managers of the private equity funds or hedge funds as reported to them by the general partner of the
 underlying funds or partnerships.
- Notes payable Fair value approximates carrying value due to the expected maturity and terms of these financial instruments.
- Bonds payable Fair value approximates carrying value due to the expected maturity and terms of these financial instruments.
- Interest rate swap Valued at fair value based on the interest rate spread between the underlying contracts and current market interest rates.

When quoted market prices are not available, fair values are based on estimates using present value or other valuation techniques. Those techniques are significantly affected by the assumptions used, including the discount rate and estimates of future cash flows. In that regard, the derived fair value estimates cannot be substantiated by comparison to independent markets and, in many cases could not be realized in immediate settlement of the instrument.

Fair value as defined under generally accepted accounting principles is an exit price, representing the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. GAAP establishes a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value. These tiers include:

- Level 1: Quoted prices in active markets for identical assets or liabilities.
- Level 2: Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- Level 3: Unobservable inputs supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

Assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The methods used may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Foundation believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following tables set forth by level within the fair value hierarchy the Foundation's assets accounted for at fair value on a recurring basis as of June 30, 2025 and 2024:

	Fair Value Measurements at Reporting Date Using							
Description	June 30, 2025	(Level 1)	(Level 2)	(Level 3)				
Financial assets requiring fair value disclosure:								
Investments	\$ 30,103,240	\$ 28,930,098	\$ 1,050,210	\$ 122,932				
Investments at NAV (a)	1,620,666							
Total investments at fair value	\$ 31,723,906							
Interest rate swaps	\$ 5,983,664	\$ -	\$ 5.983.664	\$ -				
	 			*				
	Fair Value	Measurements	at Reporting Dat	e Using				
<u>Description</u>	June 30, 2024	(Level 1)	(Level 2)	(Level 3)				
Financial assets requiring fair value disclosure:								
Investments	\$ 25,463,466	<u>\$ 24,149,268</u>	<u>\$ 996,470</u>	<u>\$ 317,728</u>				
Investments at NAV (a)	1,846,821							
Total investments at fair value	\$ 27,310,287							
Interest rate swaps	<u>\$ 10,239,838</u>	<u>\$</u>	<u>\$ 10,239,838</u>	<u>\$</u>				

⁽a) In accordance with Topic 820, certain investments that were measured at net asset value ("NAV") per share (or its equivalent) have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the line items presented on the consolidated statements of financial position.

The following table summarizes investments for which fair value is measured using the NAV per share practical expedient or level 3 methods for partnerships and hedge funds as of June 30, 2025 and 2024:

		ir Value at June 30, 2025	 ir Value at June 30, 2024	Jnfunded <u>mmitments</u>	Redemption Frequency	Redemption Notice Period
Hedge funds at NAV: Graham Global Fund II SPC, Ltd. Taconic Opportunity Fund, Ltd. Och-Ziff Overseas Fund II, Ltd. HBK Offshore Fund, Ltd. Pointer Offshore, Ltd.	\$	266,751 48,530 15,026 818,503 471,856 1,620,666	\$ 251,446 426,123 14,053 749,625 405,574 1,846,821	None None None None	(a) (b) (c) (d) (e)	(a) (b) (c) (d) (e)
Private equity partnerships at Level Kayne Anderson Energy Fund Venture Investment Association NGP Natural Resources XI Amberbrook IX LP	3: \$ 	318 83,857 38,757 ———————————————————————————————————	\$ 4,914 103,038 74,240 135,536 317,728	\$ 24,013 2,447 	(f) (f) (f) (f)	(f) (f) (f) (f)

The investments reported as level 3 methods and measured at fair value consist of partnerships for which the ownership terms and conditions restrict the marketability of the investments resulting in the valuation method previously described.

The following describes the restrictions to assist in the assessment of the investment holdings:

Hedge Funds – The Foundation holds ownership shares in five hedge funds with investment strategies including fund to fund long/short equity managers. Management believes that the investment strategies employed and availability of other Foundation resources allow the Foundation to be unaffected by the liquidity restrictions.

Private Equity Partnerships – The Foundation holds ownership positions in three partnerships with investment strategies of investing in private equity and private energy funds. The Foundation cannot redeem its investment in these funds until the final liquidation of the partnerships.

- (a) There is no minimum holding period for the Foundation's interest in Graham Global Fund II SPC, Ltd. Proprietary Matrix Segregated Portfolio. This fund may be redeemed on the last business day of each month upon written notice of intent to withdraw assets three days prior to the redemption date.
- (b) Redemptions from the Taconic Opportunity Fund, Ltd. may occur annually and requires 60-day notice for redemption.
- (c) Redemptions from the Och-Ziff Overseas Fund II, Ltd. may occur on the last day of any fiscal quarter. The fund requires written notice of intent to withdraw assets 30 days prior to the redemption date and the minimum redemption amount is \$50,000.
- (d) The HBK Offshore Fund, Ltd. may be redeemed quarterly and requires written notice of intent to withdraw assets 90 days prior to the redemption date. The minimum redemption amount is \$250,000, however, the Foundation may redeem up to 25% of its interest, measured by net asset value, on any redemption date.
- (e) Redemptions from the Pointer Offshore, Ltd. may be redeemed on June 30 or December 31 of each year with 105-day written notice.
- (f) The fund manager determines the amount, timing and form of all distributions made by these funds.

Note 3. Investments

Investments are comprised of the following as of June 30, 2025 and 2024:

	 2025	 2024
Money market funds	\$ 5,756,329	\$ 3,612,598
Fixed income mutual funds	6,618,178	5,481,530
Stock and equity mutual funds	17,605,801	16,051,610
Other / alternative investments	 1,743,598	 2,164,549
	\$ 31,723,906	\$ 27,310,287

The Foundation pooled substantially all of their endowment funds along with funds of the USC Educational Foundation, USC Business Partnership Foundation and the USC Alumni Association into one investment pool. The Foundation has presented its pro-rata share of these individual investments within these consolidated financial statements, however all pooled investments are held in the name of the USC Educational Foundation.

Investment income is comprised of the following for the years ended June 30, 2025 and 2024:

	June 30,		
	Without donor restrictions	With donor restrictions	Total
Dividends and interest, net of fees Realized and unrealized gains, net	\$ 658,631 2,317,164	\$ 13,809 85,475	\$ 672,440 2,402,639
Total	<u>\$ 2,975,795</u>	\$ 99,284	\$ 3,075,079
	June 30,	<u>, 2024</u>	
	Without donor restrictions	With donor restrictions	Total
Dividends and interest, net of fees Realized and unrealized gains, net	\$ 528,068 	\$ 8,962 73,408	\$ 537,030 2,553,666
Total	\$ 3,008,32 <u>6</u>	\$ 82,370	\$ 3,090,696

Note 4. Contributions Receivable, Net

The Foundation has recognized unconditional promises to give as contributions receivable due to be collected as follows as of June 30, 2025 and 2024:

	 2025	 2024
Receivable in less than one year	\$ 137,500	\$ 118,947
Receivable in one to five years	 287,500	 406,250
·	425,000	525,197
Allowance for uncollectible pledges	(19,408)	(23,205)
Discount for time value of money	 (36,845)	 (64,840)
	\$ 368,747	\$ 437,152

The discount to net present value was calculated using the estimated earnings rate of 8.2% as of June 30, 2025 and 2024.

Note 5. Endowments

The Foundation's endowment consists of eight individual funds established for various purposes. The endowment includes donor-restricted contributions and board-restricted endowments as required by GAAP. Net assets associated with the endowment are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law

The Board of Directors of the Foundation has interpreted the South Carolina Uniform Prudent Management of Institutional Funds Act ("SCUPMIFA") as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as net assets with restrictions held in perpetuity (a) the original value of gifts donated to the endowment held in perpetuity, (b) the original value of subsequent gifts to the endowment held in perpetuity, and (c) accumulations to the endowment held in perpetuity made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not held in perpetuity is classified as with donor restricted net assets with a time or donor restriction until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by SCUPMIFA. In accordance with SCUPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1) The duration and preservation of the fund
- 2) The purposes of the Foundation and the donor-restricted endowment fund
- 3) General economic conditions
- 4) The possible effect of inflation and deflation
- 5) The expected total return from income and the appreciation of investments
- 6) Other resources of the Foundation
- 7) The investment policies of the Foundation.

Endowment net asset composition by type of fund consists of the following as of June 30, 2025:

	Without donor restrictions	With donor restrictions	Total net assets
Donor-restricted endowment funds Board-restricted endowment funds	\$ - 26,530,374	\$ 4,181,880	\$ 4,181,880 26.530.374
Board-restricted endowment funds	\$ 26,530,374	\$ 4,181,880	\$ 30,712,254

Endowment net asset composition by type of fund consists of the following as of June 30, 2024:

	Without donor <u>restrictions</u>	With donor restrictions	Total net assets
Donor-restricted endowment funds	\$ -	\$ 4,070,305	\$ 4,070,305
Board-restricted endowment funds	<u>25,671,185</u>	<u> </u>	25,671,185
	<u>\$ 25,671,185</u>	<u>\$ 4,070,305</u>	<u>\$ 29,741,490</u>

Changes in endowment net assets for the years ended June 30, 2025 and 2024 are as follows:

	Without donor restrictions	With donor restrictions	Total net assets
Ending endowment net asset balance –			
June 30, 2023	\$ 27,105,481	\$ 3,995,120	\$ 31,100,601
Investment return, net	2,767,620	82,925	2,850,545
Appropriation of endowment assets			
for expenditure	(4,201,916)	(7,740)	(4,209,656)
Ending endowment net asset balance –			
June 30, 2024	25,671,185	4,070,305	29,741,490
Investment return, net	2,673,354	100,004	2,773,358
Contributions	-	19,778	19,778
Appropriation of endowment assets			
for expenditure	(1,814,165)	(8,207)	(1,822,372)
Ending endowment net asset balance –	•		
June 30, 2025	\$ 26,530,374	\$ 4,181,880	\$ 30,712,254

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or SCUPMIFA requires the Foundation to retain as a fund of perpetual duration. There were no such deficiencies as of June 30, 2025 and 2024.

Return objectives and risk parameters

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Foundation must hold in perpetuity or for donor-specified periods. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that is intended to produce investment returns at least equal to inflation as measured by the Consumer Price Index plus a 4.25% pay out and 1.00% for associated fees while assuming a moderate level of investment risk.

Strategies employed for achieving objectives

To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized gains and losses) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending policy and how the investment objectives relate to spending policy

The Foundation has a policy of appropriating for distribution each year 4.25% of its endowment fund's average fair value over the prior 5 quarters through September 30 proceeding the fiscal year in which the distribution is planned. In establishing this policy, the Foundation considered the long-term expected return on its endowment. Accordingly, over the long term, the Foundation expects the current spending policy to allow its endowment to grow at an average of 7 to 8 percent annually. This is consistent with the Foundation's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

Quasi-endowment fund

A quasi-endowment fund was established in 1985 by the Board of Directors whereby the earnings generated by the fund would be used for certain projects at the University. In a quasi-endowment fund, any portion of the fund may be expended, and since 1985, the fund has been supplemented and used for various projects at the discretion of the Board of Directors. The fund is invested along with the endowment funds in the investment pool. Investment gains or losses increase or decrease the fund.

Note 6. Real Estate Held for Investment

Real estate held for investment is acquired by purchase or donation and is reported at either cost if purchased or fair value at the time of the donation. Real estate purchased and unrestricted donated real estate is held for subsequent lease or transfer to the University. This real estate is reviewed on an ongoing basis for impairment based on comparison of carrying value against fair value. If a permanent impairment is identified, the assets carrying amounts are adjusted to fair value in the year identified. There was no impairment as of June 30, 2025 and 2024.

Included in real estate held for investment on the consolidated statements of financial position is property on the South Carolina coast known as Pritchard's Island (the "Island"). The donor placed a restriction on the property which requires the Island to be maintained in its wilderness state. The property is presently being used by the University as a research environment for the study of various types of animals.

The remaining balance of real estate held for investment on the consolidated statements of financial position primarily includes property located throughout the state of South Carolina.

Note 7. Property and Equipment, net

Property and equipment consists of the following as of June 30:

	2025	2024
Land	\$ 8,279,046	\$ 7,204,061
Land improvements	576,556	576,556
Buildings	132,262,622	145,367,972
Furniture, fixtures and equipment	<u>3,817,446</u>	4,001,327
	144,935,670	157,149,916
Less accumulated depreciation	(39,124,980)	(38,883,972)
	105,810,690	118,265,944
Construction-in-progress	187,382,702	107,348,538
	<u>\$ 293,193,392</u>	<u>\$ 225,614,482</u>

As of June 30, 2025 and 2024, the cost of land included in property and equipment that is subject to operating leases was \$3,255,605 and \$3,712,900, respectively.

As of June 30, 2025 and 2024, the cost of land improvements included in property and equipment that are subject to operating leases was \$50,602. The carrying value of the land improvements as of June 30, 2025 and 2024 was \$12,906 and \$14,590, respectively.

As of June 30, 2025 and 2024, the cost of buildings included in property and equipment that are subject to operating leases was \$28,497,161 and \$41,602,511, respectively. The carrying value of the buildings as of June 30, 2025 and 2024 was \$20,030,165 and \$31,066,696, respectively.

Depreciation expense in the amount of \$3,692,540 and \$3,852,770 was included in depreciation and amortization expense on the consolidated statements of functional expenses for the years ended June 30, 2025 and 2024, respectively.

The Foundation capitalizes interest costs as a component of construction in progress, based on interest costs of borrowing specifically for the Gadsden & Greene, LLC project. Total interest capitalized for the years ended June 30, 2025 and 2024 was \$5,219,674 and \$1,512,233, respectively.

Note 8. Leases

The Foundation leases land from the University for USC-DF West Campus, LLC and USCInnovation, LLC under the terms of non-cancellable operating leases. Operating lease expense is recognized in operations on a straight-line basis over the lease term. In determining lease asset values, the Foundation considers fixed payment terms, incentives, and options to extend or terminate. Renewal, termination, or purchase options affect the lease term used for determining lease asset value only if the option is reasonably certain to be exercised. Variable payments, such as variable common area maintenance, are expensed in the period incurred and not included in the lease asset or liability values.

The components of operating lease expense and related classification in the accompanying consolidated statements of functional expenses were as follows during 2025 and 2024:

	 2025	 2024
Operating lease cost (included in rent expense):	 	 _
Fixed lease cost	\$ 1,146,658	\$ 1,146,658
Short-term lease cost	 258,888	 319,660
Total lease cost	\$ 1,405,546	\$ 1,466,318

Cash paid for amounts included in the measurement of lease liabilities as well as related interest expense for the years ended June 30 is as follows:

	2025	2024
Operating cash flows from operating leases	\$ 591,773	\$ 591,773
The following table presents operating lease-related assets and liabilities at	June 30:	
	2025	2024
Operating leases: Right-of-use assets	\$ 24,466,919	\$ 24,806,070
Operating lease liabilities	\$ 26,131,57 <u>6</u>	\$ 25,915,842
Other information:	2025	2024
	2025	2024
Weighted-average remaining lease term – operating leases Weighted-average discount rate – operating leases	50.97 years 3.11%	51.97 years 3.11%

Future lease liability maturities as of June 30, 2025 are as follows:

	_	<u>Operating</u>	
2026	\$	633,399	
2027		665,744	
2028		665,744	
2029		665,744	
2030		665,744	
Thereafter		56,808,015	
Total		60,104,390	
Less: Interest		(33,972,814)	
Lease liability	<u>\$</u>	26,131,576	

Note 9. Other Assets

The following table provides the carrying value, net of accumulated amortization, for each major class of other assets at June 30:

	 2025	 2024
Accrued rental income	\$ 1,079,535	\$ 719,261
Deferred lease incentive, net	622,699	953,908
Deferred lease acquisition costs, net	 294,644	 316,050
·	\$ 1,996,878	\$ 1,989,219

Amortization expense totaled \$398,341 and \$394,482 for the years ended June 30, 2025 and 2024, respectively.

Note 10. Lines-of-Credit

Lines-of-credit consist of the following at June 30:

	 2025	 2024
On April 1, 2025, an unsecured revolving line-of-credit with a bank was amended, in the amount of \$15,000,000, interest at SOFR (4.45% at June 30, 2025) plus 0.95%. The line-of-credit is partially guaranteed by the USC Educational Foundation for \$8,500,000 and matures on April 1, 2026.	\$ 3,279,182	\$ 4,002,403
On February 12, 2025, an unsecured line-of-credit with a bank was amended, in the amount of \$15,000,000, interest at 30-day SOFR (4.45% at June 30, 2025) plus 1.00%. The line-of-credit is partially guaranteed by the USC Educational Foundation for \$11,250,000 and matures February 9, 2026.	3,746,129	2,260,306
On February 20, 2025, an unsecured line-of-credit with a bank was amended, in the amount of \$10,000,000, interest at SOFR (4.45% at June 30, 2025) plus 1.00%. The line-of-credit matures February 20, 2027.	3,052,845	1,616,297

On December 13, 2024, an unsecured revolving line-of-credit with a bank was amended, in the amount of \$30,000,000, interest at SOFR (4.45% at June 30, 2025) plus 1.00%. The line-of-credit is partially guaranteed by the USC Educational Foundation and matures on December 13, 2026.	1,929,196 \$12,007,352	1,929,196 \$9,808,202
Future maturities of lines-of-credit for the years ending June 30 follow:	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·
2026 2027	\$ 7,025,311 4,982,041 \$ 12,007,352	
Note 11. Notes Payable		
Notes payable consist of the following at June 30:	2025	2024
A note in the amount of \$1,000,000 entered on August 16, 2024. The note accrues interest at SOFR (4.45% at June 30, 2025) plus 1%, due in monthly payments of \$6,667 including principal and interest with a final balloon payment of remaining principal plus accrued interest due October 15, 2028. The note is collateralized by a security interest in the purchased property. A note in the amount of \$1,500,000 entered on September 20, 2022.	\$ 975,366	\$ -
The note accrues interest at 3.95%, with monthly payments of principal and interest of \$9,095 with a balloon payment of remaining principal plus accrued interest due at September 20, 2029. The note is collateralized by a security interest in the purchased property.	1,357,624	1,411,220
A note in the amount of \$1,282,325 entered on August 30, 2022. The note accrues interest at 3.35%, with monthly payments of principal and interest of \$12,620 with all unpaid principal and interest due on August 30, 2032. The note is collateralized by a security interest in the purchased property.	962,064	1,078,650
A note in the amount of \$1,844,445 entered on August 30, 2022. The note accrues interest at 3.35%, with monthly payments of principal and interest of \$18,152 with all unpaid principal and interest due on August 30, 2032. The note is collateralized by a security interest in the purchased property.	1,383,794	1,551,486
A note in the amount of \$5,825,000 entered on June 23, 2021. The note accrues interest at 2.77%, due in annual principal payments of \$582,500 with all unpaid principal and interest due on September 23, 2030, collateralized by a security interest in the purchased property.	3,495,000	4,077,500
A note in the amount of \$935,000 entered on December 14, 2020. The note accrues interest at 2.95%, due in monthly payments of principal and interest of \$9,025 with all unpaid principal and interest due on December 14, 2030, collateralized by a security interest in the purchased property.	548,483	638,905

A note in the amount of \$1,530,000 entered on July 30, 2020. The note accrues interest at 2.70%, due in monthly payments of principal and interest of \$10,377 with all unpaid principal and interest due on July 30, 2025, collateralized by a security interest in the purchased property. During July 2025, this note was modified. The modified terms state the note accrues interest at 5.15%, due in monthly payments of principal and interest of \$8,796 with all unpaid principal and interest due on July 30, 2030.	1,103,896	1,196,819
A note in the amount of \$17,000,000, amended to be \$13,145,878 on February 29, 2024. The note accrues interest at 2.43%, due in monthly payments of principal and interest with all unpaid principal and interest due on June 15, 2028, collateralized by all assets of Innovista Parking, LLC and partially guaranteed by the Development Foundation.	12,609,454	12,994,070
A note in the amount of \$7,650,000 entered into on September 3, 2019, amended to be \$12,300,000 on December 29, 2022, with monthly payments of principal plus interest at SOFR (4.45% at June 30, 2025) plus 1.13%, through December 29, 2029, collateralized by the leasehold interest, assignment of leases and rents and the office building owned by USCInnovation, LLC.	11,416,789	11,797,301
A note in the amount of \$2,402,358 entered into on April 23, 2018, refinanced on May 12, 2020 in the amount of \$3,200,000. The note accrues interest at 2.45%, due in monthly payments of principal and interest of \$16,923 and a balloon payment of remaining principal plus accrued interest due May 1, 2027. The note is secured by a negative pledge that the Foundation will not lien or encumber the related land or building without obtaining the bank's approval.	2,523,814	2,662,092
A note in the amount of \$14,300,000, amended on December 17, 2024. The note accrues interest at SOFR (4.45% at June 30, 2025) plus 1.00%, due in monthly payments of \$72,833 including principal and interest. The note was paid off on May 9, 2025.	_	11,740,880
Less unamortized financing costs	36,376,284 (81,975) \$ 36,294,309	49,148,923 (89,592) \$ 49,059,331
Future maturities of notes payable for the years ending June 30 follow:		
2026 2027 2028 2029 2030 Thereafter	\$ 3,229,589 4,413,148 13,373,646 2,489,198 11,673,208 1,197,495 \$ 36,376,284	

The note payable agreements require the Foundation to maintain certain minimum financial covenants and to perform or not perform certain actions. At June 30, 2025, management believes the Foundation was in compliance with all debt covenants. The Foundation is current on all scheduled principal and interest obligations of this indebtedness.

Note 12. Bonds Payable

During July 2014, USC DF - West Campus LLC issued \$88,065,000 of Economic Development Revenue Bonds (Series 2014A Bonds) with a maturity date of August 1, 2046 in order to finance the construction of a dormitory project. The tax-exempt bonds have a variable interest rate of SOFR (4.45% at June 30, 2025) plus 1.25%. The bonds are collateralized by a security interest in the purchased property. At June 30, 2025, management believes the Foundation was in compliance with the debt service coverage covenant requirements relating to the bonds. At June 30, 2025 and 2024, the outstanding balance, net of bond issuance costs, totaled \$73,793,678 and \$76,174,963, respectively.

During November 2022, Gadsden & Greene, LLC issued Economic Development Revenue Bonds (Series 2022 Bonds) in the authorized aggregate amount not exceeding \$172,000,000 with a maturity date of December 1, 2055 in order to finance the construction of a student housing facility consisting of 940 student housing beds, student amenity space, retail space, parking facilities and related improvements, machinery, equipment and office furnishings. Principal payments on the Series 2022 Bonds begin in September 2025. The tax-exempt bonds have a variable interest rate of 79% of SOFR (4.45% at June 30, 2025) plus 1.25%. The bonds are collateralized by a security interest in the purchased property. During 2025 and 2024, the Foundation drew down \$66,906,450 and \$84,958,718 on these bonds, respectively. At June 30, 2025 and 2024, the outstanding balance, net of bond issuance costs, totaled \$158,559,199 and \$91,652,749, respectively.

Inter-Foundation Agreement:

In conjunction with issuance of the Series 2022 Bonds by Gadsden & Greene, LLC to finance the mixed-use complex at 737 Gadsden Street, the USC Development Foundation entered into an agreement with the USC Educational Foundation to provide a guaranty not to exceed \$129,000,000 to the syndicated lending group. The USC Educational Foundation will receive fees from the USC Development Foundation for the guaranty provided. The guaranty begins with construction at 75% of the outstanding loan balance and continues at a declining rate for five years after completion.

Interest Rate Swaps

During June 2015, USC DF - West Campus, LLC, entered into an interest rate swap agreement that began on July 1, 2015 with an initial notional amount of \$60,000,000 which increased by \$32,700,000 on July 1, 2016. The rate was fixed at 3.25% until the put option date of August 1, 2024. The fair value of the swap as of June 30, 2025 and 2024 was an asset of \$- and \$201,235, respectively. The swap ended on August 1, 2024.

During May 2019, USC DF - West Campus, LLC, entered into an interest rate swap agreement that is effective August 1, 2024 with an initial notional amount of \$76,020,032 and a current notional amount of \$74,020,295, which will effectively fix the rate of this debt at a rate of 3.29%. This fixed rate will be effective until the put option date of August 1, 2034. The fair value of the swap as of June 30, 2025 and 2024 was an asset of \$3,266,091 and \$4,753,185, respectively.

During October 2019, USCInnovation, LLC entered into an interest rate swap agreement with an initial notional amount of \$6,813,948. Effective November 21, 2022, USCInnovation, LLC amended the agreement to increase the initial notional amount to \$12,300,000 and current notional amount of \$11,416,789, which will effectively fix the rate of this debt at a rate of 4.95%. This fixed rate will be effective until the put option date of January 1, 2030. The fair value of the swap as of June 30, 2025 and 2024 was a liability of \$186,920 and an asset of \$114,378, respectively.

During November 2022, Gadsden & Greene, LLC, entered into an interest rate swap agreement that is effective December 1, 2022 with an initial notional amount of \$165,000,000 and current notional amount of \$153,310,000, which will effectively fix the rate of this debt at a rate of 3.90%. This fixed rate will be effective until the put option date of December 1, 2035. The fair value of the swap as of June 30, 2025 and 2024 was an asset of \$2,904,493 and \$5,171,040, respectively.

Future scheduled maturities of these bonds payable will be due as follows for the years ending June 30:

2026 2027 2028 2029 2030 2031 – 2035 2036 – 2040 2041 – 2045 2046 – 2050	\$	4,855,185 5,516,739 5,704,983 5,932,006 6,152,900 34,336,191 41,189,453 49,455,820 39,649,476
2051 – 2055 Less unamortized bond issuance costs	Φ.	40,991,013 233,783,766 (1,430,889)
	<u>\$</u>	232,352,877

Note 13. Liquidity and Availability

The Foundation's management structures its financial assets to be available as its general expenditures, liabilities and other obligations come due. Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the consolidated statement of financial position date, comprise the following as of June 30:

	 2025	 2024
Cash and cash equivalents	\$ 2,870,102	\$ 2,546,542
Investments	31,723,906	27,310,287
Contributions receivable (less than one year)	368,747	437,152
Other receivables	768,684	786,662
Less:		
Investments in partnerships	(122,932)	(317,728)
Net assets with donor restrictions, excluding Pritchard's Island	(7,641,558)	(7,488,960)
•	\$ 27,966,949	\$ 23,273,955

Amounts from designated quasi-endowments are available for general expenditure, if necessary.

Note 14. Net Assets with Donor Restrictions

At June 30, 2025 and 2024, net assets with donor restrictions are available for the following specific program services:

	 2025	 2024
Contributions receivable	\$ 368,747	\$ 437,152
Purpose restrictions	 7,233,290	7,012,287
	\$ 7,602,037	\$ 7,449,439

Net assets released from donor restrictions by incurring expenses, satisfying the restricted purposes, or by occurrence of other events specified by donors were \$153,003 and \$1,965 for the years ended June 30, 2025 and 2024, respectively.

Net assets with donor restrictions held in perpetuity of \$3,265,928, respectively, at June 30, 2025 and 2024 are restricted to investment in perpetuity, the income from which is expendable to support the Foundation's objectives.

Note 15. Related Party Transactions

During 2025, the Foundation has banking relationships with a financial institution in which a board member is employed where the Foundation holds a line of credit and notes payable.

University of South Carolina Educational Foundation

The Foundation leases office space at 1027 Barnwell Street to the University of South Carolina Educational Foundation. In July 2022, a lease was signed for a ten-year term in the amount of \$16,175 per month. The rent will escalate at a rate of 3.0% each year. The Foundation leased an additional space to the Educational Foundation in the amount of \$9,375 for the year ended June 30, 2024. Rental income for these leases totaled \$204,057 and \$312,426 for the years ended June 30, 2025 and 2024, respectively. The minimum annual lease commitments are as follows for the years ending June 30:

2026	\$ 210,179
2027	214,011
2028	220,431
2029	223,965
2030	230,684
Thereafter	 474,856
	\$ 1,574,126

The Foundation incurred expenses in the amount of \$581,902 and \$532,504 for the years ended June 30, 2025 and 2024, respectively, that were paid by the University of South Carolina Educational Foundation. These expenses were for various operational costs including salary support, equipment, investment advisory fees, and other costs. The Foundation reimburses these expenses. At June 30, 2025 and 2024, accounts payable of \$103,449 and \$176,430, respectively, was recorded for remaining reimbursement due to the University of South Carolina Educational Foundation.

The Foundation received \$2,046,242 and \$2,268,935 for the years ended June 30, 2025 and 2024, respectively, from the University of South Carolina Educational Foundation toward the prospective purchase of real property owned by the Foundation. The Foundation has recorded a liability for the receipt of these funds totaling \$7,380,942 and \$6,416,763 as of June 30, 2025 and 2024, respectively, until either the purchase takes place or the funds are returned to the University of South Carolina Educational Foundation.

The Foundation received an additional \$2,400,000 and \$1,284,373 from the University of South Carolina Educational Foundation for the years ended June 30, 2025 and 2024, respectively, for real estate related expenses on behalf of the University. During 2024, the Foundation transferred real estate held for investment with a carrying value of \$17,244,737 to the University.

The Foundation received gifts of \$9,851,907 from the University of South Carolina Educational Foundation for the year ended June 30, 2025, for completion of the amenity space located within the mixed-use student housing and retail complex at 737 Gadsden Street. These gifts are recorded in support, net on the consolidated statement of activities.

University of South Carolina

The Foundation leases parking spaces for Senate Plaza residents from the University at an annual cost of \$28,440. The lease agreement for the parking spaces does not have specific terms for future minimum annual lease commitments.

The Foundation allows the University to use two Cockabooses during football season to host donor events. The Foundation provides the use of the Cockabooses free of rental charge to the University. This contribution is immaterial to the consolidated financial statements.

The Foundation owns forty-two parking spaces at Stadium Place near the University football stadium. The Foundation allows the University to use thirty-two of these spaces. The agreement between the Foundation and the University commenced on November 5, 1997 for one year and has since been renewed each year with the University.

The Foundation leases properties to several University units and departments for use as general office space, parking, and storage space. These leases have various lease rates, maturities and other terms. The Foundation recorded revenue of \$1,381,452 and \$926,677 for these leases for the years ended June 30, 2025 and 2024, respectively. The minimum annual lease commitments are as follows for the years ending June 30:

2026	\$ 1,208,763
2027	1,155,430
2028	774,727
2029	457,276
2030	239,413
Thereafter	 148,339
	\$ 3,983,948

Note 16. Child Development/Research Center

CDRC, LLC, a Limited Liability Corporation (100% owned by the Foundation) constructed a Child Development Research Center ("the Center") that is devoted to research in matters related to early childhood education. The Center is built on land owned by CDRC, LLC and consists of two floors. The Foundation received \$160,542 from the University of South Carolina Educational Foundation for the year ended June 30, 2025 for real estate expenses on behalf of the Children's Center at the University of South Carolina. In July 2022, the first floor of the Center was leased for a two-year term to the Children's Center at the University of South Carolina at a monthly cost of \$12,611. The rent escalates at a rate of 1.5% each year. The second floor of the Center is leased by the University of South Carolina at a monthly cost of \$8,119. The minimum annual lease commitments for the first floor of the Center are as follows for the years ending June 30:

2026	\$ 165,3	358
2027	170,3	319
2028	175,4	128
2029	180,6	391
2030	186,1	112
Thereafter	389,1	141
	<u>\$ 1,267,0</u>)4 <u>9</u>

Note 17. USC DF - West Campus, LLC

During 2014, the Foundation formed USC DF - West Campus, LLC to build an 878-bed dormitory project including related parking and ground floor retail facilities on the campus of the University of South Carolina. The Foundation has executed long-term leases for portions of retail space within the dormitory project. Rent revenue for these leases totaled \$318,198 and \$270,353 for the years ended June 30, 2025 and 2024, respectively. The annual lease commitments for retail leases for the years ended June 30 are as follows:

2026	\$ 249,141
2027	182,535
2028	132,478
2029	51,648
2030	45,174
Thereafter	127,197
	\$ 788,173

Note 18. USCInnovation, LLC

USCInnovation, LLC has leased space within its office building to four tenants under lease agreements expiring through May 2032 with one of these tenants being the University of South Carolina. Some of these lease agreements contain renewal options, lease holidays, lease payment escalations and common area maintenance cost sharing provisions. USCInnovation, LLC has accrued rental income of \$804,796 and \$507,595 for the years ended June 30, 2025 and 2024, respectively, such that the total rental income under these leases will be recognized ratably over the life of the leases.

For the three tenants that do not include the University of South Carolina, lease payments received by USCInnovation, LLC during the years ended June 30, 2025 and 2024 were \$1,544,275 and \$1,501,428, respectively.

The annual lease commitments under these leases, excluding common area maintenance cost sharing and lease agreements with related parties, for the years ended June 30 are as follows:

2026	\$ 1,666,725
2027	1,723,859
2028	1,535,316
2029	1,064,420
2030	1,060,701
Thereafter	 2,121,472
	\$ 9.172.493

The University of South Carolina is a tenant in the USCInnovation, LLC's office building and has entered into lease agreements with the USCInnovation, LLC. The University made lease payments of \$836,251 and \$815,678 to the USCInnovation, LLC during the years ended June 30, 2025 and 2024, respectively.

Under the terms of the lease agreements, the University of South Carolina will be required to make semi-annual lease payments to the USCInnovation, LLC for the years ended June 30 as follows:

2026	\$ 8	56,927
2027	8	78,350
2028	9	00,309
2029	9	22,817
2030	9	45,887
Thereafter	6,2	47,92 <u>5</u>
	\$ 10,7	52,215

Note 19. Innovista Parking, LLC

On January 20, 2017, the Foundation formed Innovista Parking, LLC to purchase the Horizon Parking Garage and Discovery Parking Garage, both of which are located on the campus of the University of South Carolina. On March 1, 2017, Innovista Parking, LLC purchased these two garages for approximately \$16,622,000 from the Columbia Parking Facilities Corporation. Parking spaces within these garages are leased on an hourly, daily and monthly basis.

On July 1, 2023, the Foundation entered into a five-year agreement with the University to lease the two Innovista Parking, LLC garages at an annual amount of \$1,500,000. The University is responsible for daily operations as well as maintenance of the facilities. The University made lease payments of \$1,500,000 to Innovista Parking, LLC during the years ended June 30, 2025 and 2024.

Under the terms of the lease agreement, the University will be required to make monthly lease payments of \$125,000 to Innovista Parking, LLC for the years ended June 30 as follows:

2026	\$ 1,500,000
2027	1,500,000
2028	 1,500,000
	\$ 4.500.000

Note 20. CPF Properties II, LLC

On March 29, 2016, the Foundation entered into a Membership Interest Purchase Agreement with the University of South Carolina Upstate ("USC Upstate") Capital Development Foundation, Inc. whereby the Foundation purchased the sole membership interest in CPF Properties II, LLC, a South Carolina limited liability company. CPF Properties II, LLC leases space in both 160 East St. John Street, Spartanburg and the Rampey building located at North Campus Boulevard, Spartanburg, South Carolina at USC Upstate. In addition, CPF Properties II, LLC leases parking spaces to USC Upstate in return for rental payments. On May 9, 2025, the Foundation sold the property in CPF Properties II, LLC to USC Upstate. As a result, the Foundation no longer receives rental income from these properties. Rent revenue for these leases totaled \$611,038 and \$911,898 for the years ended June 30, 2025 and 2024, respectively. The sale resulted in a gain of \$1,889,804, which is reported in other income (loss) on the consolidated statement of activities.

Note 21. Gadsden & Greene, LLC

On March 21, 2022, the Foundation formed Gadsden & Greene, LLC, to construct a mixed used student housing and retail complex at 737 Gadsden Street. The development consists of 940 beds, 14,000 square feet of retail space and an additional 43,000 square feet of amenity space. The mixed-use development opened on July 15, 2025. Several retail spaces are still under construction.

In conjunction with the development, the Foundation entered into several contracts totaling approximately \$177,000,000. As of June 30, 2025, payments totaling approximately \$168,000,000 have been made and are included within construction-in-progress.

Note 22. Subsequent Events

As noted in Note 21, the student housing and amenity space in the mixed-use development was placed in service on July 15, 2025.

Subsequent events were evaluated through September 4, 2025, which is the date the consolidated financial statements were available for issue.



As o	of J	une	30,	2025
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	The USC Development Foundation	USCInnovation, LLC	USC DF - West Campus, LLC	Innovista Parking, LLC	Gadsden & Greene, LLC	Eliminations	Consolidated
Assets							
Cash and cash equivalents	\$ 1,356,687	\$ 269,387	\$ 591,309	\$ 251,780	\$ 400,939	\$ -	\$ 2,870,102
Restricted cash and cash equivalents	· , , , -	· ,	· ,	·	111,922	· -	111,922
Investments	26,064,859	1,779,999	3,879,048	-	-	-	31,723,906
Contributions receivable, net	368,747	-	· · ·	-	-	-	368,747
Other receivables	147,927	6,598	585,094	27,675	1,390	-	768,684
Property and equipment, net	8,742,001	13,585,891	66,891,139	13,183,114	190,791,247	-	293,193,392
Operating right-of-use assets, net	-	3,364,024	21,102,895	-	-	-	24,466,919
Real estate held for investment	47,367,743	-	· · · · · -	-	-	-	47,367,743
Due from related party	1,261,445	-	-	-	-	(1,261,445)	, , -
Interest rate swaps	-	(186,920)	3,266,091	-	2,904,493	-	5,983,664
Other assets	235,167	1,523,047	238,664	-	-	-	1,996,878
Investment in subsidiary	27,697,286	-	-	-	-	(27,697,286)	-
Total assets	\$ 113,241,862	\$ 20,342,026	\$ 96,554,240	\$ 13,462,569	\$ 194,209,991	\$ (28,958,731)	\$ 408,851,957
Liabilities Accounts payable and accrued expenses Lines-of-credit Notes payable Bonds payable Operating right-of-use liabilities Deficit in investments in subsidiaries Funds held for others Advances - USC Educational Foundation Due to related party Deferred revenue Total liabilities Net assets/members' equity (deficit)	\$ 368,090 12,007,352 12,308,317 - - 1,343,401 72,692 7,380,942 - 18,790 33,499,584	\$ 270,994 - 11,385,044 - 3,597,103 - - - 29,220 9,234 15,291,595	\$ 568,534 - - 73,793,678 22,534,473 - - - 760,507 240,449 97,897,641	\$ 189,436 - 12,600,948 - - - - 456,903 - 13,247,287	\$ 15,659,764 - - 158,559,199 - - - - 14,815 145,935 174,379,713	\$ - - - (1,343,401) - (1,261,445) - (2,604,846)	\$ 17,056,818 12,007,352 36,294,309 232,352,877 26,131,576 - 72,692 7,380,942 - 414,408 331,710,974
Net assets without donor restrictions:							
Designated-quasi-endowments	26,530,374	-	_	-	-	-	26,530,374
Undesignated	42,343,939	5,050,431	(1,343,401)	215,282	19,830,278	(26,353,885)	39,742,644
Total net assets without donor restrictions	68,874,313	5,050,431	(1,343,401)	215,282	19,830,278	(26,353,885)	66,273,018
Net assets with donor restrictions	10,867,965	-	-	-	-	-	10,867,965
Total net assets/members' equity (deficit)	79,742,278	5,050,431	(1,343,401)	215,282	19,830,278	(26,353,885)	77,140,983
Total liabilities and net assets/members' equity (deficit)	\$ 113,241,862	\$ 20,342,026	\$ 96,554,240	\$ 13,462,569	\$ 194,209,991	\$ (28,958,731)	\$ 408,851,957

	The USC Development Foundation		USCInnovation, LLC		USC DF - West Campus, LLC		Innovista Parking, LLC		Gadsden & Greene, LLC		Eliminations		Co	nsolidated
Net assets without donor restrictions:	'	_	'			_	'	_				_	'	_
Revenues and support:														
Investment returns, net	\$	2,763,453	\$	60,540	\$	151,802	\$	-	\$	-	\$	-	\$	2,975,795
Rental income		3,024,536		3,441,944		10,623,064		1,533,000		-		-		18,622,544
Parking revenue		365,826		-		407,020		-		-		-		772,846
Other		1,655,784		-		893		-		257,080		-		1,913,757
Support		10,951,907		-		-		-		-		-		10,951,907
Loss on investment in subsidiaries, net		(1,268,047)		-		-		-		-		1,268,047		-
Net assets released from restrictions		153,003						<u>-</u>				<u>-</u>		153,003
Total revenues and support		17,646,462		3,502,484		11,182,779		1,533,000		257,080		1,268,047		35,389,852
Expenses:														
Supporting services:														
Management and general		1,394,829		-		-		-		-		-		1,394,829
Program services:														
Investment services		2,001,744		2,994,574		10,106,988		1,409,491		532,436		-		17,045,233
Property services		1,194,263												1,194,263
Total expenses		4,590,836		2,994,574		10,106,988		1,409,491		532,436		-		19,634,325
Operating income (loss)		13,055,626		507,910		1,075,791		123,509		(275,356)		1,268,047		15,755,527
Other income (loss):														
Unrealized loss on interest rate swaps		-		(301,297)		(1,688,330)		-		(2,266,547)		-		(4,256,174)
Gain on sale of property and equipment		1,889,804								-				1,889,804
Total other income (loss)		1,889,804		(301,297)		(1,688,330)		-		(2,266,547)		-		(2,366,370)
Change in net assets without donor restrictions		14,945,430		206,613		(612,539)		123,509		(2,541,903)		1,268,047		13,389,157
Net assets with donor restrictions:														
Investment returns, net		99,284		-		-		-		-		-		99,284
Support, net		206,317		-		-		-		-		-		206,317
Net assets released from restrictions		(153,003)										<u>-</u>		(153,003)
Change in net assets with donor restrictions		152,598										<u>-</u>	_	152,598
Change in net assets/members' equity (deficit)	\$	15,098,028	\$	206,613	\$	(612,539)	\$	123,509	\$	(2,541,903)	\$	1,268,047	\$	13,541,755

	Dev	The USC Development Foundation		nnovation, LLC	USC DF - West Campus, LLC		Innovista Parking, LLC		Gadsden & Greene, LLC		Eliminations		Co	onsolidated
Assets														
Cash and cash equivalents	\$	1,129,172	\$	673,876	\$	553,129	\$	190,365	\$	-	\$	-	\$	2,546,542
Restricted cash and cash equivalents		-		-		-		-		11,777,348		-		11,777,348
Prepaid expenses		10,006		-		-		-		-		-		10,006
Investments		23,738,582		1,019,459		2,552,246		-		-		-		27,310,287
Contributions receivable, net		437,152		-		-		-		-		-		437,152
Other receivables		254,781		19,224		500,011		12,646		-		-		786,662
Property and equipment, net		18,144,760		14,048,025		69,139,310		13,629,004		110,653,383		-		225,614,482
Operating right-of-use assets, net		-		3,412,232		21,393,838		-		-		-		24,806,070
Real estate held for investment		44,761,762		-		-		-		-		-		44,761,762
Due from related party		1,392,907		-		-		-		-		(1,392,907)		-
Funds held by others		40,000		-		-		-		-		· -		40,000
Interest rate swaps		· -		114,378		4,954,420		-		5,171,040		-		10,239,838
Other assets		165,769		1,509,679		313,771		-		-		-		1,989,219
Investment in subsidiary		16,908,448		, , -		, <u>-</u>		_		-		(16,908,448)		-
Total assets	\$	106,983,339	\$	20,796,873	\$	99,406,725	\$	13,832,015	\$	127,601,771	\$	(18,301,355)	\$	350,319,368
Accounts payable and accrued expenses Lines-of-credit Notes payable Bonds payable	\$	954,410 9,808,202 24,318,140	\$	506,664 - 11,758,502	\$	652,368 - -	\$	169,188 - 12,982,689	\$	25,006,372 -	\$	-	\$	27,289,002 9,808,202
Operating right-of-use liabilities Deficit in investments in subsidiaries Funds held for others		730,862 66,992		3,567,619 - -		76,174,963 22,348,223 - -		- - -		91,652,749		- - (730,862) -		49,059,331 167,827,712 25,915,842 - 66,992
Deficit in investments in subsidiaries Funds held for others Advances:		66,992		3,567,619 - -				- - -		91,652,749		(730,862)		167,827,712 25,915,842 - 66,992
Deficit in investments in subsidiaries Funds held for others Advances: USC Educational Foundation				-		22,348,223		- - - -		- - -		-		167,827,712 25,915,842
Deficit in investments in subsidiaries Funds held for others Advances: USC Educational Foundation Due to related party		66,992 6,416,763		- - 29,220		22,348,223 - - - - 760,507		- - - - 588,365		91,652,749 - - - - 14,815		(730,862) - (1,392,907)		167,827,712 25,915,842 - 66,992 6,416,763
Deficit in investments in subsidiaries Funds held for others Advances: USC Educational Foundation Due to related party Deferred revenue		66,992 6,416,763 - 43,720		- 29,220 91,050		22,348,223 - - - 760,507 201,526		- - - - 588,365		- - - 14,815 -		(1,392,907)		167,827,712 25,915,842 - 66,992 6,416,763 - 336,296
Deficit in investments in subsidiaries Funds held for others Advances: USC Educational Foundation Due to related party Deferred revenue Total liabilities Net assets/members' equity (deficit): Net assets without donor restrictions: Designated-quasi-endowments Undesignated		66,992 6,416,763 - 43,720 42,339,089 25,671,185 28,257,698		29,220 91,050 15,953,055		22,348,223 - - 760,507 201,526 100,137,587		588,365 - 13,740,242	_	14,815 - 14,673,936		(1,392,907) - (2,123,769) - (16,177,586)		167,827,712 25,915,842 - 66,992 6,416,763 - 336,296 286,720,140 25,671,185 27,212,676
Deficit in investments in subsidiaries Funds held for others Advances: USC Educational Foundation Due to related party Deferred revenue Total liabilities Net assets/members' equity (deficit): Net assets without donor restrictions: Designated-quasi-endowments		66,992 6,416,763 - 43,720 42,339,089 25,671,185		29,220 91,050 15,953,055		22,348,223 - - - 760,507 201,526 100,137,587		588,365 - 13,740,242		- - 14,815 - 116,673,936		(1,392,907) - (2,123,769)		167,827,712 25,915,842 - 66,992 6,416,763 - 336,296 286,720,140
Deficit in investments in subsidiaries Funds held for others Advances: USC Educational Foundation Due to related party Deferred revenue Total liabilities Net assets/members' equity (deficit): Net assets without donor restrictions: Designated-quasi-endowments Undesignated		66,992 6,416,763 - 43,720 42,339,089 25,671,185 28,257,698		29,220 91,050 15,953,055		22,348,223 - - 760,507 201,526 100,137,587		588,365 - 13,740,242		14,815 - 14,673,936		(1,392,907) - (2,123,769) - (16,177,586)		167,827,712 25,915,842 - 66,992 6,416,763 - 336,296 286,720,140 25,671,185 27,212,676
Deficit in investments in subsidiaries Funds held for others Advances: USC Educational Foundation Due to related party Deferred revenue Total liabilities Net assets/members' equity (deficit): Net assets without donor restrictions: Designated-quasi-endowments Undesignated Total net assets (deficit) without donor restrictions		66,992 6,416,763 - 43,720 42,339,089 25,671,185 28,257,698 53,928,883		29,220 91,050 15,953,055		22,348,223 - - 760,507 201,526 100,137,587		588,365 - 13,740,242		14,815 - 14,673,936		(1,392,907) - (2,123,769) - (16,177,586)		167,827,712 25,915,842 66,992 6,416,763 336,296 286,720,140 25,671,185 27,212,676 52,883,861

	The USC Development Foundation	USC Innovation, LLC	USC DF - West Campus, LLC	Innovista Parking, LLC	Gadsden & Greene	Eliminations	Consolidated
Net assets without donor restrictions:							
Revenues and support:							
Investment returns, net	\$ 2,848,672	\$ 47,184	\$ 112,470	\$ -	\$ -	\$ -	\$ 3,008,326
Rental income	2,861,350	3,015,120	10,606,629	1,533,000	-	-	18,016,099
Parking revenue	392,286	-	431,589	990	-	-	824,865
Other	1,554,561	-	49,285	13,942	-	-	1,617,788
Support	782,164	-	-	-	-	-	782,164
Gain on investment in subsidiaries, net	8,930,103	-	-	-	-	(8,930,103)	-
Net assets released from restrictions	1,965						1,965
Total revenues and support	17,371,101	3,062,304	11,199,973	1,547,932		(8,930,103)	24,251,207
Expenses:							
Supporting services:							
Management and general	907,547	-	-	-	-	-	907,547
Program services:							
Investment services	1,553,372	2,822,863	10,188,570	1,203,607	123,424	-	15,891,836
Property services	10,388,100						10,388,100
Total expenses	12,849,019	2,822,863	10,188,570	1,203,607	123,424	-	27,187,483
Operating income (loss)	4,522,082	239,441	1,011,403	344,325	(123,424)	(8,930,103)	(2,936,276)
Other income							
Unrealized gain on interest rate swaps		138,508	1,437,719		5,657,454		7,233,681
Total other income		138,508	1,437,719		5,657,454		7,233,681
Change in net assets without donor restrictions	4,522,082	377,949	2,449,122	344,325	5,534,030	(8,930,103)	4,297,405
Net assets with donor restrictions:							
Investment returns, net	82,370	-	-	-	-	-	82,370
Support	(131,552)	-	-	-	-	-	(131,552)
Net assets released from restrictions	(1,965)		-	-	-	-	(1,965)
Change in net assets with donor restrictions	(51,147)				<u>-</u>		(51,147)
Change in net assets/members' equity (deficit)	\$ 4,470,935	\$ 377,949	\$ 2,449,122	\$ 344,325	\$ 5,534,030	\$ (8,930,103)	\$ 4,246,258

		The USC Development Foundation		USC Innovation, LLC		USC DF - West Campus, LLC		Innovista Parking, LLC		Gadsden & Greene, LLC		Eliminations		onsolidated
Net assets/members' equity (deficit) at June 30, 2023 Change in net assets	\$	60,173,315 4,470,935	\$	4,465,869 377,949	\$	(3,179,984) 2,449,122	\$	(252,552) 344,325	\$	5,393,805 5,534,030	\$	(7,247,483) (8,930,103)	\$	59,352,970 4,246,258
Net assets/members' equity (deficit) at June 30, 2024		64,644,250		4,843,818		(730,862)		91,773		10,927,835		(16,177,586)		63,599,228
Change in net assets		15,098,028		206,613		(612,539)		123,509		(2,541,903)		1,268,047		13,541,755
Transfer		-		-		-		-		11,444,346		(11,444,346)		-
Net assets/members' equity (deficit) at June 30, 2025	\$	79,742,278	\$	5,050,431	\$	(1,343,401)	\$	215,282	\$	19,830,278	\$	(26,353,885)	\$	77,140,983